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18 May 1984

MEMORANDUM FOR: Deputy Director of Intelligence

FROM: Director of Central Intelligence

SUBJECT: Estimates

I visited with the Senior Review Panel the other day. They had what I think is a very good suggestion, namely, that it be part of the estimate system to build in maps and graphics from the outset rather than treat them as an add-on. The visual presentation would be intrinsic to the estimate from the outset. It would help to do this if we required that the graphics be specified in the first draft of the estimate so that other people could contribute to the presentation. Also, I get a copy of the Senior Review Panel's comments on the estimate and the NIO gets a copy. You might have the NIO send me a copy of his reaction to the Senior Review Panel comments.

William J. Casey

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